

City of Chilliwack

Bylaw No. 5372

**A financial plan for the City of Chilliwack for the
Period 2024 to 2033 inclusive**

WHEREAS Section 165 of the *Community Charter* requires that the City have a financial plan adopted annually, by bylaw;

AND WHEREAS Section 165 of the *Community Charter* requires that the financial plan set out the objectives and policies of the City for the planning period, adopted annually, by bylaw;

NOW THEREFORE the Council of the City of Chilliwack in open meeting assembled enacts as follows:

1. This bylaw may be cited for all purposes **“2024 Financial Plan Bylaw 2023, No. 5372”**.
2. The financial plan for the City of Chilliwack for the years 2024 to 2033, as shown on Schedule “A”, attached hereto and forming part of this Bylaw, is hereby adopted.
3. The “Objectives and Policy Disclosure”, as shown on Schedule “B”, attached hereto and forming part of this Bylaw, is hereby adopted.

Received first and second reading on the 21st day of November, 2023.

Notice given under Section 166 of the *Community Charter* in two editions of the Chilliwack Progress on the 24th day of November, 2023 and the 1st day of December, 2023.

Public Information Meeting held on the 5th day of December, 2023.

Received third reading on the 5th day of December, 2023.

Received adoption on the 19th day of December, 2023.

“Ken Popove”

Mayor

“Jamie Leggatt”

Corporate Officer

“2024 Financial Plan Bylaw 2023, No. 5372” – Schedule “A”

"2024 Financial Plan Bylaw 2023, No.5372"
Schedule "A"
Ten Year Financial Plan

CITY OF CHILLIWACK
2024-2033 FINANCIAL PLAN
Summary

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Revenues										
Property Taxes	\$ 104,777,700	\$ 110,858,500	\$ 116,218,000	\$ 117,604,600	\$ 118,991,200	\$ 120,377,800	\$ 121,876,300	\$ 123,398,500	\$ 124,920,700	\$ 126,442,900
Grants-In-Lieu & Special Assessments	7,706,400	7,931,400	8,156,400	8,381,400	8,606,400	8,831,400	9,056,400	9,281,400	9,506,400	9,731,400
Sales of Services	54,002,800	55,808,500	57,304,100	57,671,400	58,231,500	58,782,200	59,327,000	59,888,400	60,454,500	61,017,300
Licences, Permits, Penalties & Fines	4,506,000	4,541,000	4,576,000	4,586,000	4,596,000	4,606,000	4,616,000	4,626,000	4,636,000	4,646,000
Return on Investments	1,730,000	1,830,000	1,930,000	2,030,000	2,030,000	2,030,000	2,030,000	2,030,000	2,030,000	2,030,000
Government Grants & Transfers	9,350,000	9,252,000	8,245,000	8,130,000	8,130,000	8,130,000	8,245,000	8,130,000	8,130,000	8,130,000
Other	2,554,000	2,554,000	2,554,000	2,554,000	2,554,000	2,554,000	2,554,000	2,554,000	2,554,000	2,554,000
Transfer from Operating Reserves	8,025,500	1,659,200	1,415,100	2,107,300	1,309,700	1,222,500	1,375,700	1,763,300	895,200	783,200
Transfer from Development Cost Charges Reserves	459,500	294,500	294,500	294,500	294,500	294,500	294,500	294,500	294,500	294,500
Transfer from Equity in Capital Assets	23,000,000	23,000,000	23,000,000	23,000,000	23,000,000	23,000,000	23,000,000	23,000,000	23,000,000	23,000,000
	<u>\$ 216,111,900</u>	<u>\$ 217,729,100</u>	<u>\$ 223,693,100</u>	<u>\$ 226,359,200</u>	<u>\$ 227,743,300</u>	<u>\$ 229,828,400</u>	<u>\$ 232,374,900</u>	<u>\$ 234,966,100</u>	<u>\$ 236,421,300</u>	<u>\$ 238,629,300</u>
Expenditures										
General Government	\$ 16,760,350	\$ 15,821,850	\$ 16,629,850	\$ 17,642,850	\$ 17,094,850	\$ 17,004,850	\$ 17,094,850	\$ 17,389,850	\$ 16,964,850	\$ 17,789,850
Protection to Persons & Property	59,485,800	61,796,200	63,568,000	65,408,000	65,448,000	66,003,000	66,758,000	68,213,000	68,448,000	69,203,000
Transportation and Public Works	26,895,800	22,486,300	23,354,300	23,954,300	24,254,300	24,639,300	25,204,300	25,289,300	25,889,300	25,984,300
Environmental Health Services	16,292,400	17,220,400	17,256,400	17,321,400	17,437,400	17,555,400	17,925,400	17,846,400	17,918,400	18,043,200
Water & Sewer Services	19,794,000	19,314,000	19,651,000	20,421,000	19,571,000	19,701,000	19,721,000	19,756,000	20,506,000	20,106,000
Parks, Recreation & Cultural Services	29,886,000	30,044,300	30,030,600	30,296,600	30,049,600	30,223,600	30,109,600	30,626,600	30,011,600	30,036,600
Planning & Development	4,844,550	4,894,050	5,199,050	5,249,050	5,349,050	5,394,050	5,294,050	5,399,050	5,519,050	5,519,050
Interest & Other	325,000	325,000	325,000	325,000	325,000	325,000	325,000	325,000	325,000	325,000
Amortization	23,000,000	23,000,000	23,000,000	23,000,000	23,000,000	23,000,000	23,000,000	23,000,000	23,000,000	23,000,000
Transfer to Funds										
Operating Reserves	2,944,500	5,282,000	5,928,900	6,191,000	7,645,100	10,592,700	6,657,700	7,990,900	13,076,600	17,044,800
Capital Funds	11,137,500	12,720,000	13,525,000	11,325,000	12,344,000	10,164,500	14,760,000	13,605,000	9,237,500	6,052,500
Equipment Replacement Reserve	2,596,000	2,675,000	2,675,000	2,675,000	2,675,000	2,675,000	2,675,000	2,675,000	2,675,000	2,675,000
General Capital Reserve	2,150,000	2,150,000	2,550,000	2,550,000	2,550,000	2,550,000	2,850,000	2,850,000	2,850,000	2,850,000
	<u>\$ 216,111,900</u>	<u>\$ 217,729,100</u>	<u>\$ 223,693,100</u>	<u>\$ 226,359,200</u>	<u>\$ 227,743,300</u>	<u>\$ 229,828,400</u>	<u>\$ 232,374,900</u>	<u>\$ 234,966,100</u>	<u>\$ 236,421,300</u>	<u>\$ 238,629,300</u>
Annual Surplus Before Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Expenditures	(162,876,700)	(47,512,500)	(45,562,500)	(35,280,000)	(56,187,500)	(32,902,500)	(51,485,000)	(37,517,500)	(34,342,500)	(22,495,000)
Government Grants Related to Capital	31,618,500	120,000	120,000	120,000	6,755,000	2,700,000	3,320,000	3,245,000	120,000	120,000
Developer and Other Contributions Related to Capital	6,594,000	4,550,000	4,450,000	4,450,000	4,450,000	4,450,000	4,450,000	4,450,000	4,450,000	4,450,000
Transfer from Funds for Capital										
General Capital Reserve	12,487,000	1,250,000	3,215,000	3,100,000	2,050,000	3,275,000	2,500,000	950,000	3,550,000	1,600,000
Equipment Replacement Reserve	5,040,000	5,400,000	4,650,000	1,780,000	4,950,000	1,500,000	1,840,000	1,995,000	1,500,000	1,500,000
Development Cost Charges	47,208,500	11,180,000	15,397,500	8,940,000	19,923,500	8,903,000	18,075,000	10,727,500	10,560,000	4,905,000
Current Operations	11,137,500	12,720,000	13,525,000	11,325,000	12,344,000	10,164,500	14,760,000	13,605,000	9,237,500	6,052,500
Operating Reserves	48,791,200	12,292,500	4,205,000	5,565,000	5,715,000	1,910,000	6,540,000	2,545,000	4,925,000	3,867,500
Annual Surplus	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Schedule "B"

Objectives and Policy Disclosure

1. Proportion of Total Revenue from each Funding Source

a) Property Value Taxes

- (i) The proportion of revenues represented by property taxes should be the difference between all other collections and total revenues required.
- (ii) The objective is to balance the budget each year with reasonable tax levies.
- (iii) To maintain a reasonable tax burden, the City will continue to review and collect user fees and charges at appropriate levels.

b) Parcel Taxes

- (i) Parcel taxes shall be used on a limited basis, and be for initiatives that are not for the benefit of the entire community. The proportion of revenues represented by parcel taxes should be zero.
- (ii) The objective is to use other sources of revenue rather than parcel taxes.

c) Fees

- (i) Fees should be charged on a cost recovery basis as much as possible, with the exception of subsidized activities. The proportion of revenues represented by fees will vary depending on the levels of services for which fees are charged.
- (ii) The objective is to recover costs related to commercial activities and partially recover costs related to youth activities.

d) Other Sources

- (i) The proportion of revenues represented by other sources shall be the percentage represented by those revenue sources as anticipated for the year.
- (ii) The objective is to maximize other revenue sources including grants from senior levels of government.

e) Borrowing

- (i) Council has adopted a pay-as-you-go, no debt policy for capital expenditures.
- (ii) The objective is to identify required projects in advance and save for eventual construction or purchase.

2. Distribution of Property Value Taxes

- a) The City of Chilliwack will maintain the existing property tax distribution between property tax classes, maintaining a low class multiple for business taxation compared to other lower mainland communities. Any tax increases will be applied uniformly to each property tax class, as to maintain the current tax multiples as closely as possible.
- b) Property tax distribution should be consistent from year to year with the exception of the effect of new growth and legislative changes.

3. Use of Permissive Tax Exemptions

- a) Permissive Tax Exemptions should be considered in accordance with Council's Permissive Tax Exemption Policy. The City will also continue to offer a Revitalization Tax Exemption in accordance with Revitalization Tax Exemption Bylaw No. 3012.
- b) The objective of the Permissive Tax Exemption is to provide assistance to community organizations performing activities that the City would otherwise provide while the objective of the Revitalization Tax Exemption Bylaw is to stimulate redevelopment of the aging downtown area.